

The M&E System in Mexico: Where do We Come From?

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Where do we come from in Mexico?

- Mexico was a rather **authoritarian** state, despite elections...
- The Mexican State was **unreliable**
 - Elections
 - Economic and social figures
- The **political process changed in 1997**, when Congress was no longer dominated by the President's political party
- Since then, a real **balance of power between Congress and the Executive** started. This is the beginning of Democracy in Mexico...

Challenges for constructing an M&E System for social policy

Institutional

Adapt and change the rules of game for the agents involved



Planning

Get a good monitoring system with appropriate indicators (Log Frame)

	Resumen narrativo	Indicadores	Medios de verificación	Supuestos
Fin				
Propósito				
Componentes				
Actividades				

Technical

Development of appropriate evaluation methodologies, having trained evaluators



M&E System for the social policy in Mexico. CONEVAL and Ministry of Finance

Multidimensional Poverty Measurement

Planning

Sectorial Plans: Alignment with National Development Plan

Budgetary Programs: Alignment with Sectorial Plans

Budgetary Programs with adequate indicators in their Results Matrix

Results:
Verify if a program resolved the problem it was created for.

Evaluation

Annual Evaluation Program (PAE)

Consistency and Results Evaluation

Process Evaluation

Impact Evaluation

Policies Evaluation

Progressivity and Covering

Follow-up to external recommendations

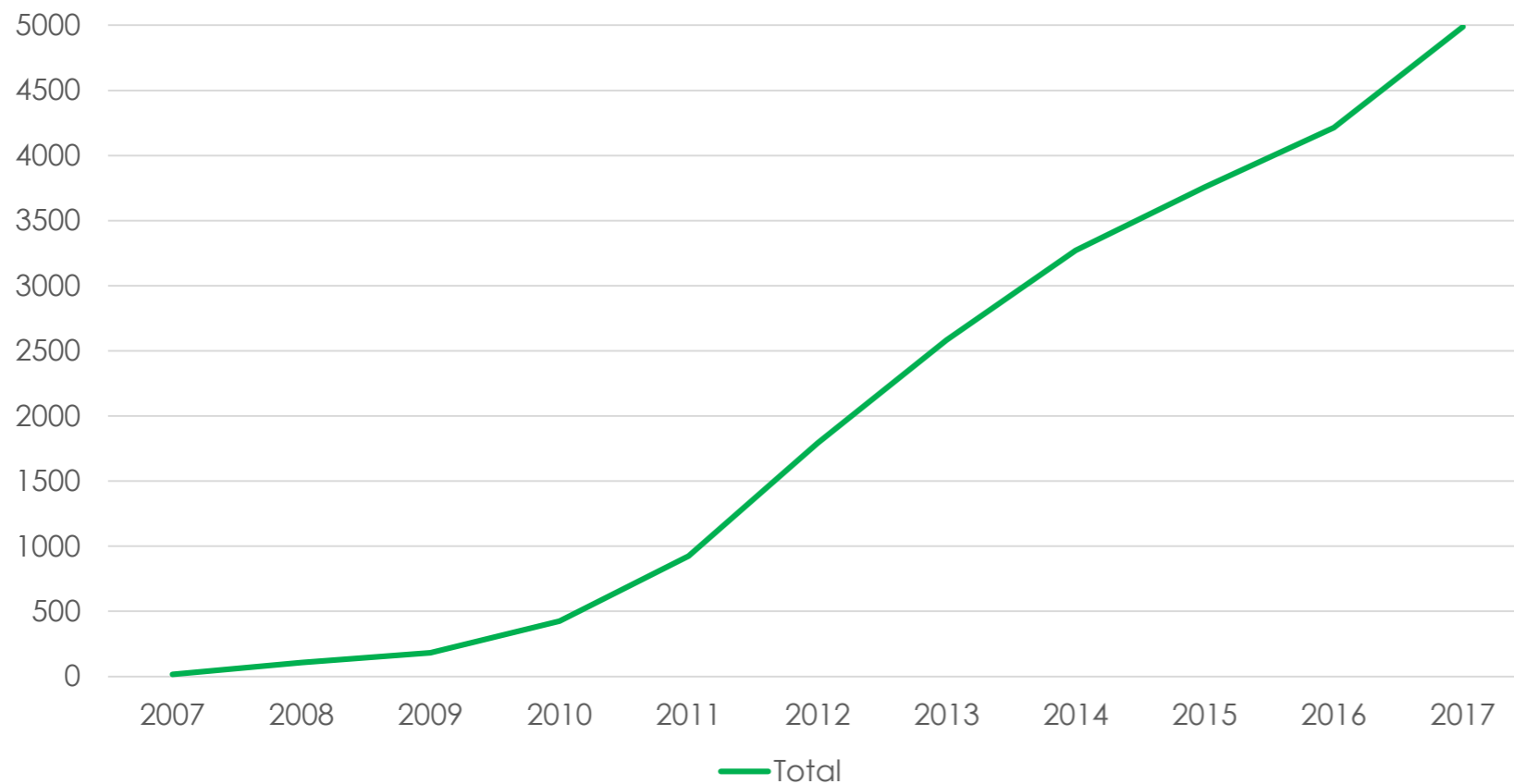
Synthesis of performance Information

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What the system generates is actually used!

The improvement of social policy requires that accurate, clear and objective information reaches the actors responsible for making decisions, so CONEVAL follows up on the use made of the information it generates.

From January 2007 to December 2017, 4,988 uses have been identified



The main actors who make use of the information are:

- Decision makers
- Civil society
- Academia
- International organizations
- Mass media

Source: <http://www.coneval.org.mx/quienessomos/Paginas/Usode-la-informacion-del-CONEVAL.aspx>

Achievements from Evaluation Policy

Actions taken to improve social development programs, 2011-2012 – 2018-2019

Type of improvement	Cycle								Actions	Relative participation	
	2011 -2012*	2012 -2013	2013-2014	2014-2015	2015 -2016	2016 -2017	2017 -2018*	2018-2019			
Correct activities or processes	163	187	261	79	68	178	232	138	1306	63.4	
Modify supports	27	12	16	6	19	16	12	11	119	5.8	
Substantially reorient	35	80	80	73	78	109	102	34	591	28.7	
Add or relocate	3	11	6	1	1	9	8	5	44	2.1	
Program Suspension	0	3	0	0	0	0	2	0	0	0.0	
									Total	2060	100.0%

Source: CONEVAL, with SSAS information.

Note: As for the cycles 2011-2012 and 2017-2018, only ASI's with a 100% of advancement are considered in the figures.

Lessons

- **The balance of power between Congress and the Executive was important in Mexico**
- **Credibility and trust are at the center of the institutional arrangement**
- **In CONEVAL, the academic council members are the main source of independence**
- **Transparent and replicable poverty figures**
- **Keep the fine balance between accountability and policy improvement**