



MANAGING FOR DEVELOPMENT RESULTS THE EXPERIENCE OF IMPLEMENTATION COORDINATION UNIT OF THE PRIME MINISTER'S DEPARTMENT, MALAYSIA

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EVALUATION DIVISION**



**National Evaluation Capacity Conference
Casablanca, Morocco
15-17 December 2009**

OUTLINE

Introduction – roles of government

Administrative Mechanism for Development

Monitoring and Evaluation(M&E) Mechanisms

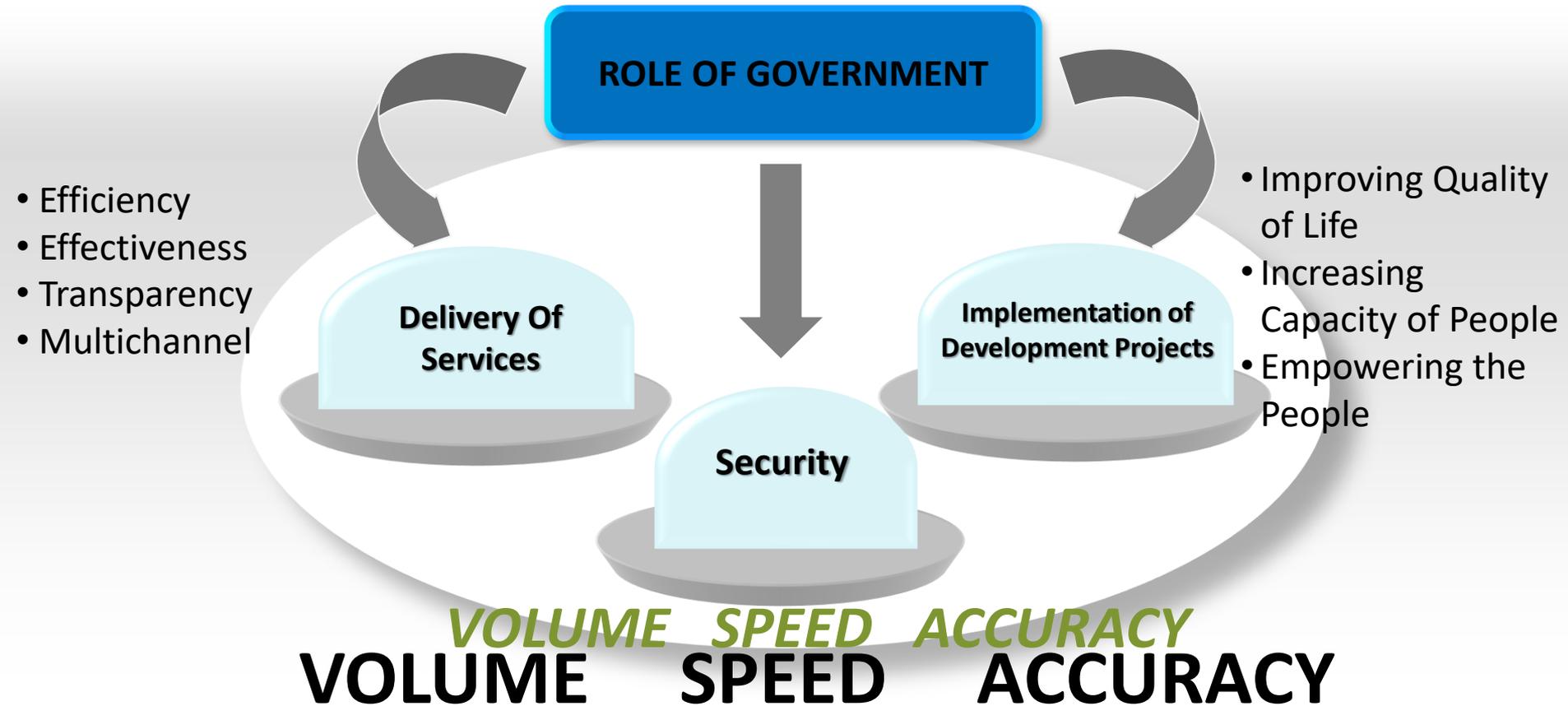
Issues and Challenges

Outcome Based Approach (OBA) – the new dimension of M&E

Summary

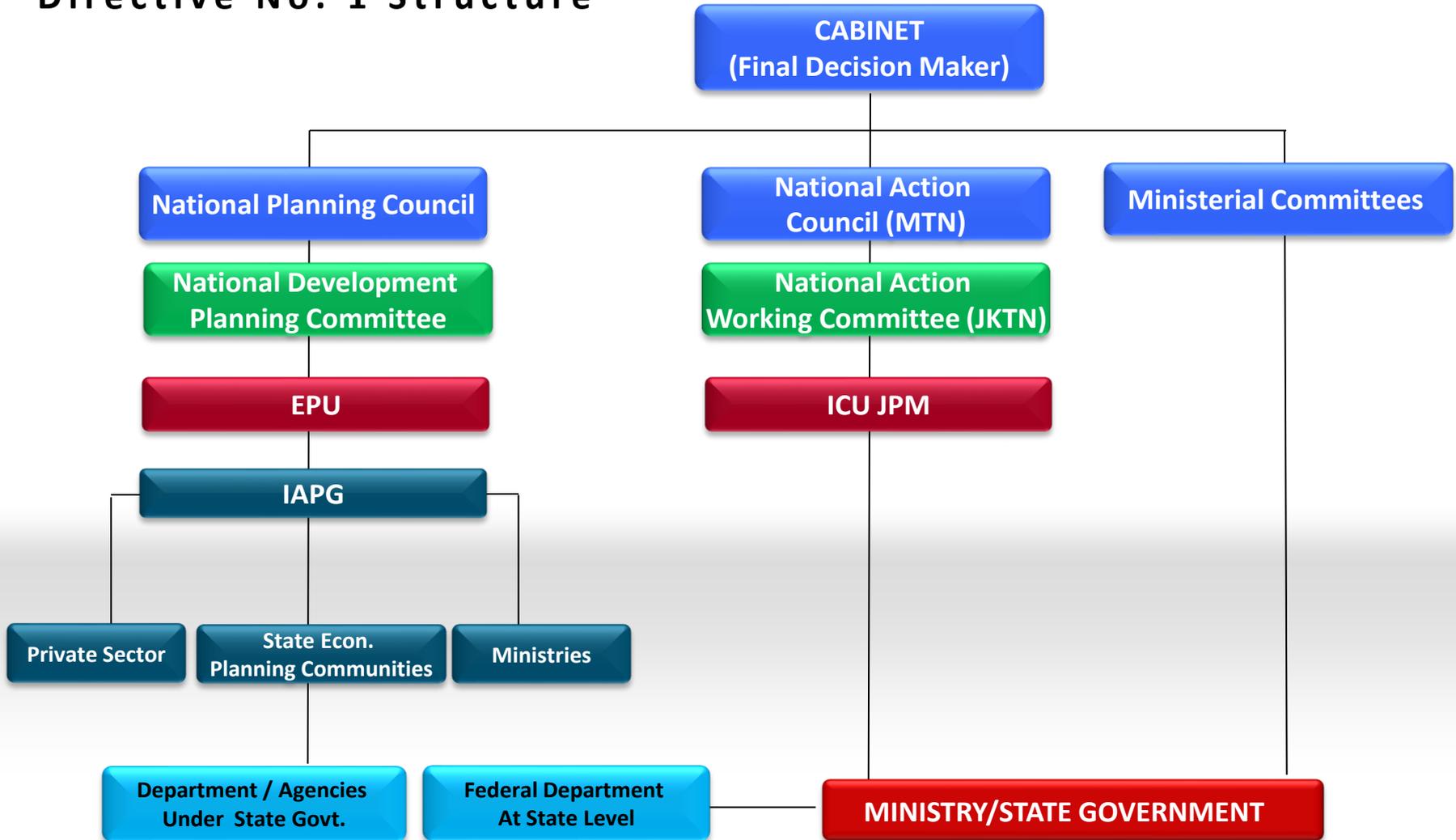


ROLE OF GOVERNMENT

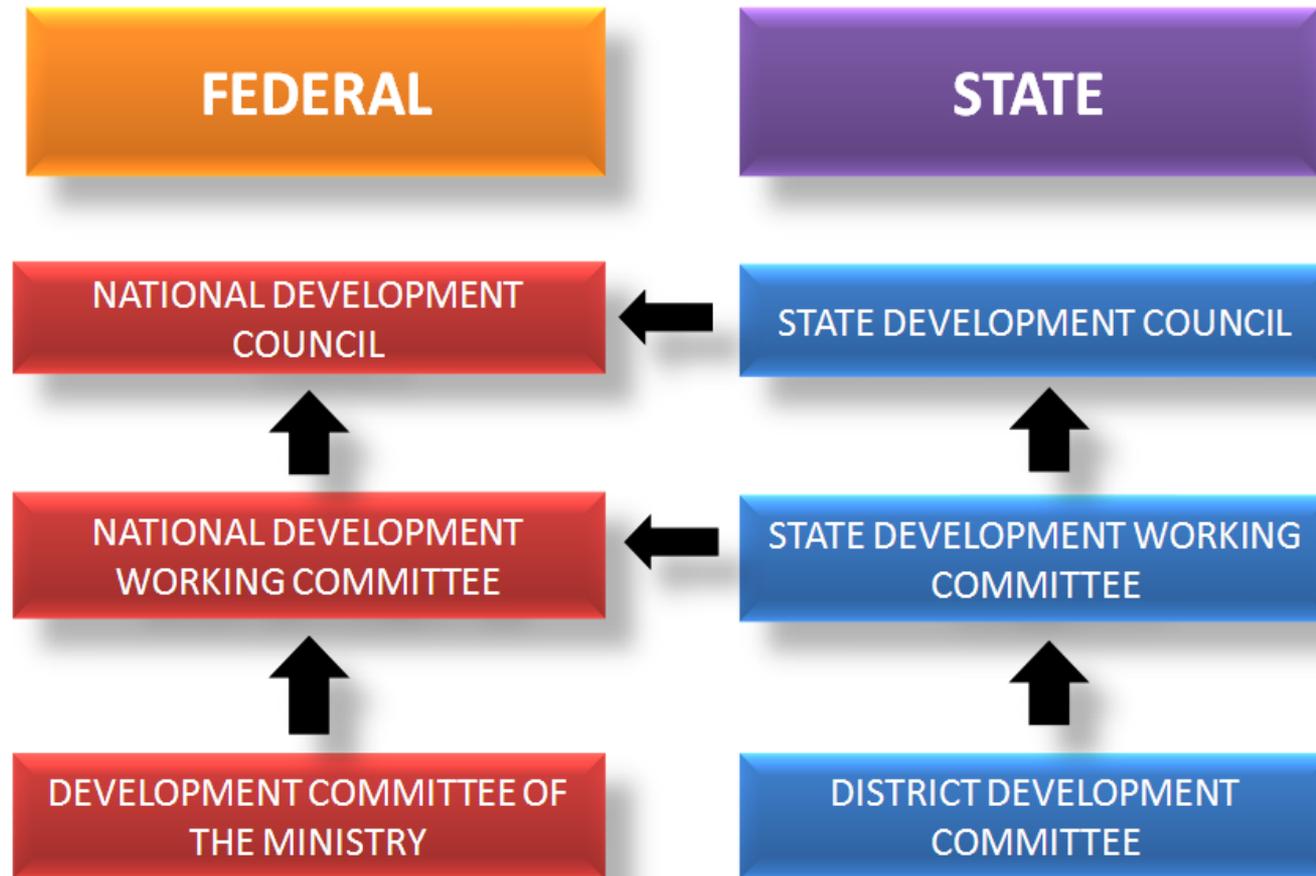


ADMINISTRATIVE MECHANISM FOR DEVELOPMENT

Directive No. 1 Structure



IMPLEMENTATION COORDINATION MACHINERY



SOURCE : Implementation Coordination Unit , 2009

Implementation Coordination Machinery

FEDERAL

1 National Action Council

1 National Action Working Committee

27 Ministerial Action Committee

STATE

14 State Action Council

13 State Action Working Committee

DISTRICT

132 District/
Divisional
Action
Working
Committee

Monitoring Initiatives

P-Forensic



1

Trouble Shooting

2

Intervention

3

Inspection

HEALTH CHECK

Regular Visits



Data Trading Center



Bilateral



DEGREE OF CHALLENGE

- Inter Ministry / Agency
- Inter State
- Foreign Loans

QUALITY OF PLANNING, IMPLEMENTATION AND PERFORMANCE MANAGEMENT

- Project Brief
- CBA
- Stakeholder Plan
- Scheduling
- Reporting Mechanism

CAPACITY TO DRIVE PROGRESS

- Leadership
- Technical Expertise / Competency
- Track Record

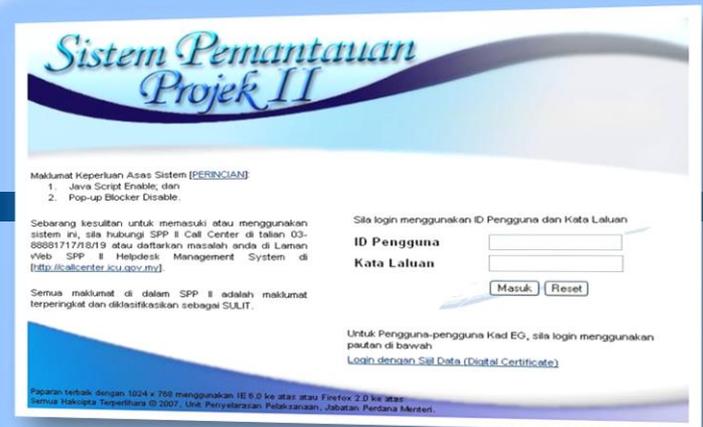
PERSPECTIVE OF MONITORING

OUTCOME DELIVERY

- Clear Objective
- Targets
- Indicator
- Measurement

RISK OF IMPLEMENTATION / LIKELIHOOD OF DELIVERY

Monitoring Mechanism PROJECT MONITORING SYSTEM II (SPP II)



*Sistem Pemantauan
Projek II*

Maklumat Keperluan Asas Sistem [PERINCIAN]

1. Java Script Enable, dan
2. Pop-up Blocker Disable.

Sebarang kesulitan untuk memasuki atau menggunakan sistem ini, sila hubungi SPP II Call Center di talian 03-88881717/819 atau daftarkan masalah anda di Laman Web SPP II Helpdesk Management System di fb.usabcenter.sru.gov.my.

Semua maklumat di dalam SPP II adalah maklumat terperingkat dan diklasifikasikan sebagai SULIT.

Sila login menggunakan ID Pengguna dan Kata Laluan

ID Pengguna

Kata Laluan

Untuk Pengguna-pengguna Kad EG, sila login menggunakan pautan di bawah
[Login dengan Sijil Data \(Digital Certificate\)](#)

Paparatan terbaik dengan 1024 x 768 menggunakan IE 6.0 ke atas atau Firefox 2.0 ke atas
© 2007. All Persekitaran, Pelaksanaan, Jabatan Pentara Maritim.

Modules of SPP II - Web based

SPP II SISTEM PEMANTAUAN PROJEK II

Zakariah Yusof Bin Mansor
Selasa, 03 Okt 2006 10:00:00 pg

Profil Saya Muka Utama SPP II Laman ICU Mengenai SPP II Logout

MENU

- ▼ Pemantauan
 - Program
 - Projek
 - Masalah
 - Dokumen Lampiran
 - Mesyuarat Projek
 - Kontrak
 - Dokumen Kerja
 - Laporan
- ▶ Bajet
- ▶ Sokongan
- ▶ Penyelenggaraan
- ▶ Panduan Pengguna
- ▶ Bayaran

Selamat Datang Ke Sistem Pemantauan Projek

Tarikh Login 01/10/2000 11:00:00 am Tarikh Logout 01/10/2000 10:00:00 am

PENGUMUMAN

This message may be as large as desired - any wider row will automatically be adjusted into as many rows as to fit the width you set for the scrolling area.

Version 1.0

MSC

- Monitoring**
- Program
 - Project
 - Problem
 - Attached document
 - Contract
 - Works Document
 - Report

- Support**
- References
 - Organization
 - User's Profile
 - Contractor's Profile

- Maintenance**
- Changes
 - Announcement
 - Email messages
 - Report

Peta Keamatan : Projek Fizikal - Pembinaan
 Maklumat berdasarkan data pada 20-06-2009.

Logout

Terma dan Syarat | Soalan Lazim | Laman SPP II

MENU CARIAN

Kawasan:

Negeri:

Daerah:

MENU PILIH CETAK

Maklumat 'Identify'

Location: 428144.6067, 33721.1111

Daerah

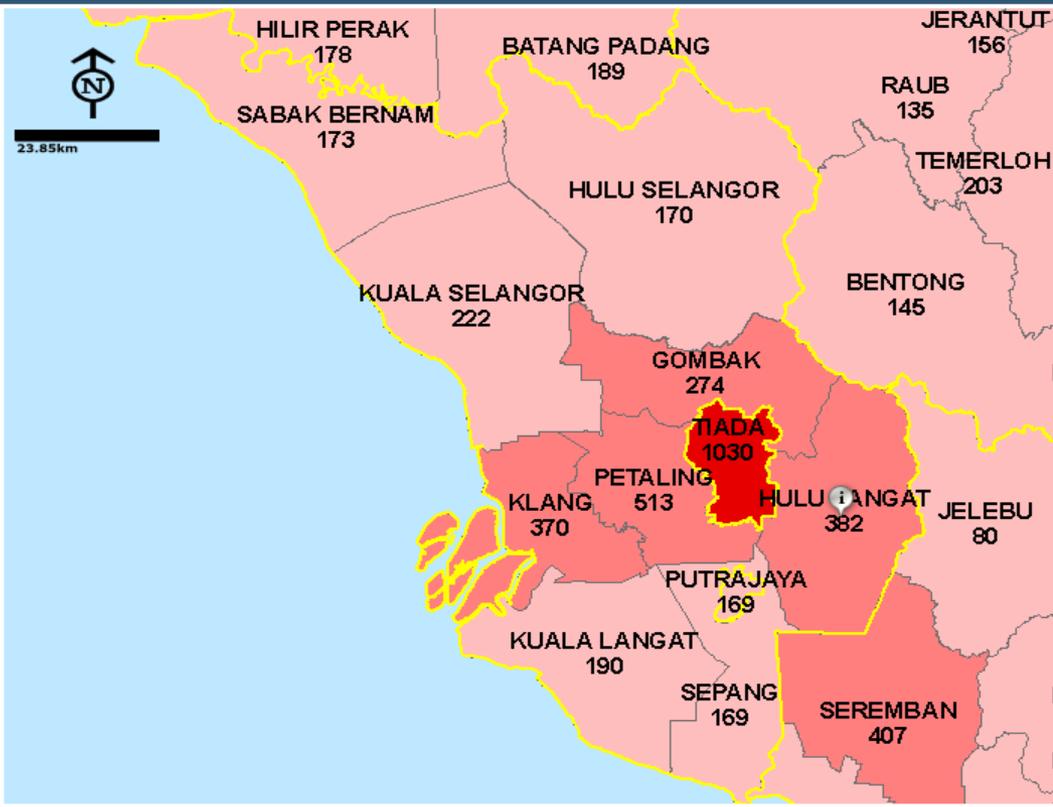
- HULU LANGAT

Nama: HULU LANGAT
 Daerah: HULU LANGAT
 Kepadatan Projek: 382

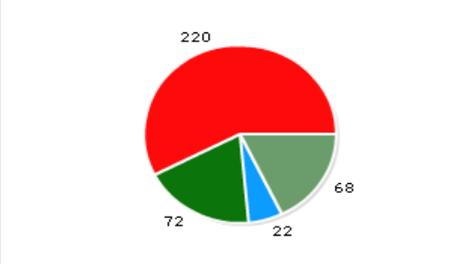
Sempadan Negeri

Legend

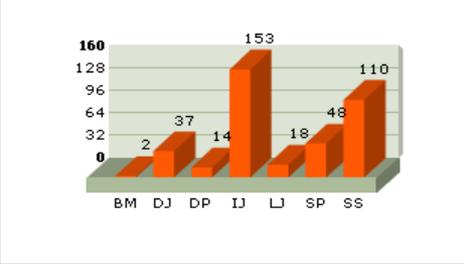
- Kawasan Pentadbiran
- Sempadan Negeri
- Daerah
 - 45 - 243
 - 244 - 537
 - 538 - 1030
- Negeri



Jumlah Projek : 382
 Status Projek : HULU LANGAT



Status Kemajuan : HULU LANGAT



Perbelanjaan Projek

Status:

Siling: RM 2,140,497,411.74

Belanja JANM: RM 1,143,724,979.18

Senarai Projek SPP II

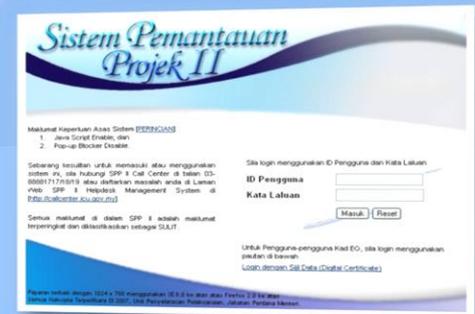
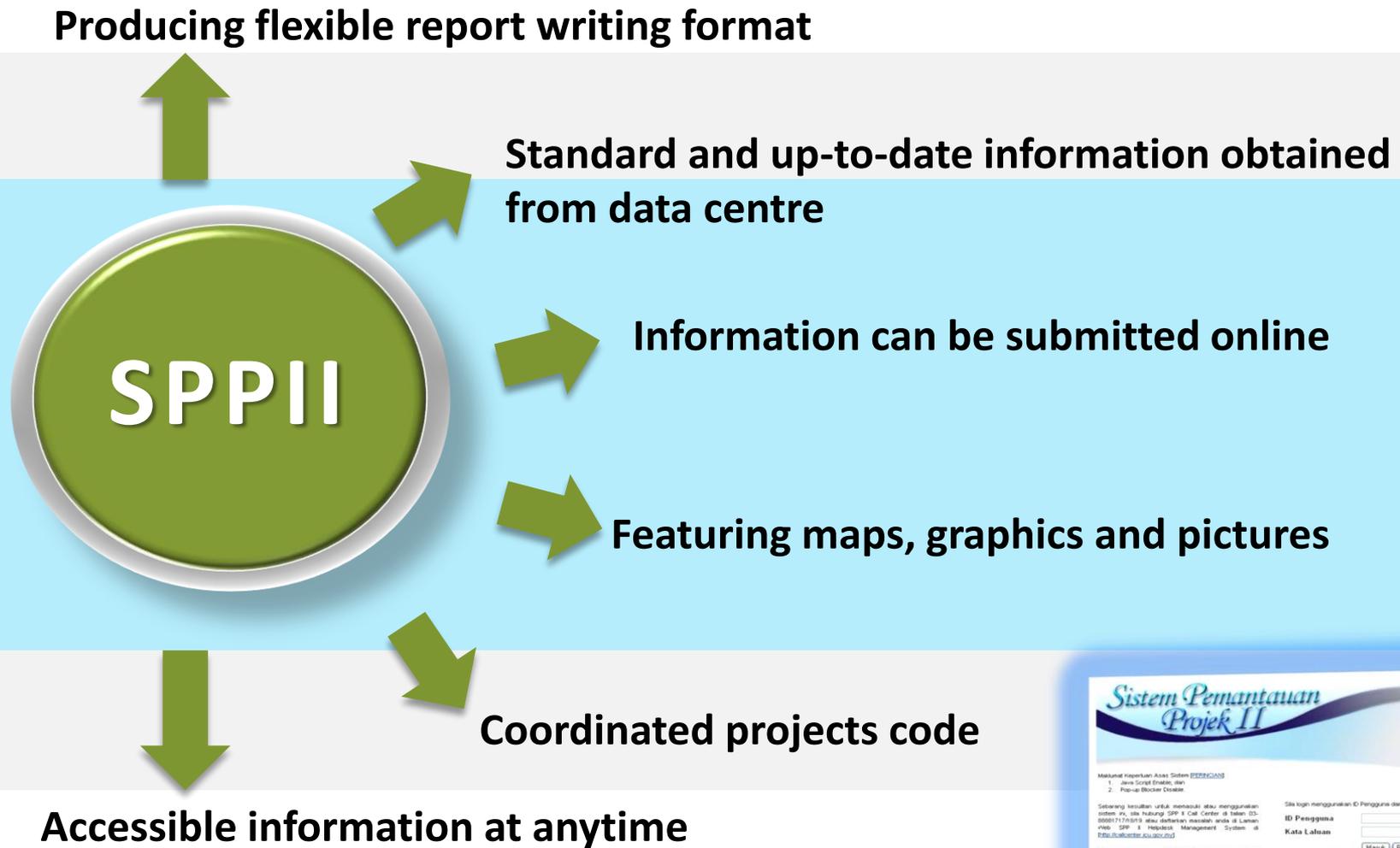
Status: dan/atau Kementerian:

Jumlah: 382

Negeri: Selangor
 Daerah: Hulu Langat

BIL.	KOD PROJEK	NAMA PROJEK	KEMENTERIAN	KATEGORI PROJEK	JENIS KATEGORI	STATUS	KEMAJUAN SEMASA
1.	P0603400080000	PUSAT LATIHAN ISLAM BANGI FASA III	Jabatan Perdana Menteri	BARU	Fizikal - Pembinaan	AKTIF	IJ
2.	P06085001020000	PERUMAHAN DAN BALAI POLIS TAMAN MELAWATI AMPANG SELANGOR	Jabatan Perdana Menteri	SAMBUNGAN	Fizikal - Pembinaan	BATAL	SS
3.	P06089000010000	KAMPUS INSTITUT LATIHAN KEHAKIMAN DAN PERIJAZAHAN (KIP)	Jabatan Perdana Menteri	SAMBUNGAN	Fizikal - Pembinaan	SIAP	SS

Benefits of SPP II



OUTCOME EVALUATION & RESULT BASED MONITORING



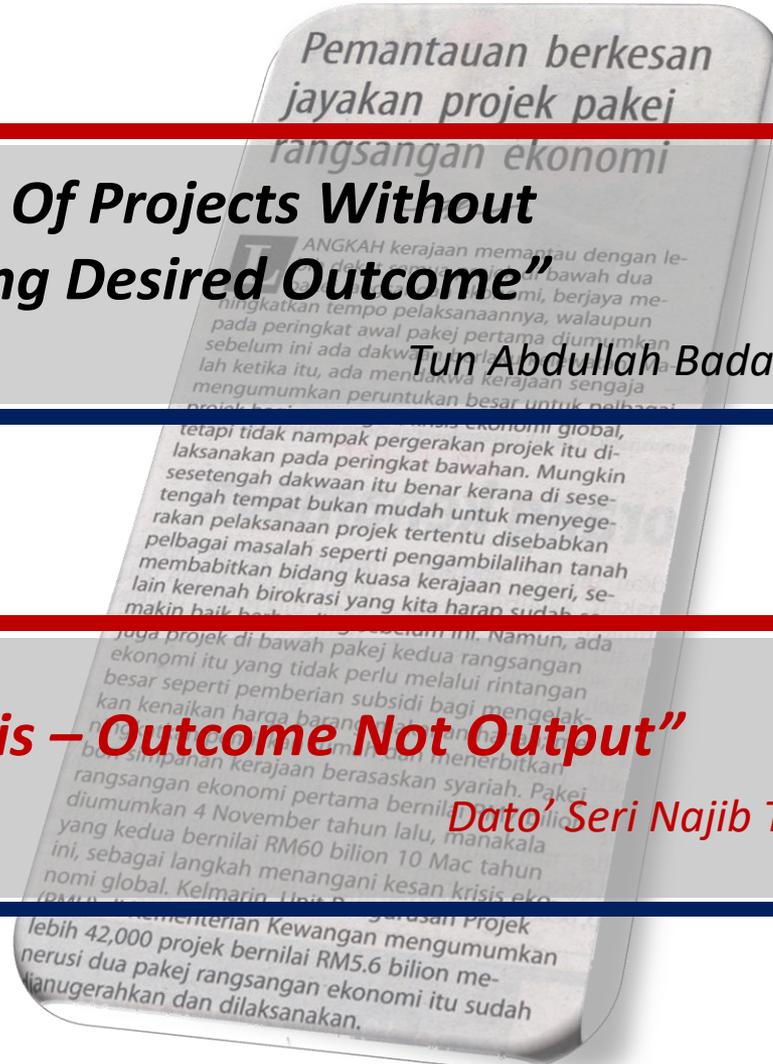
“No Use Of Projects Without Delivering Desired Outcome”

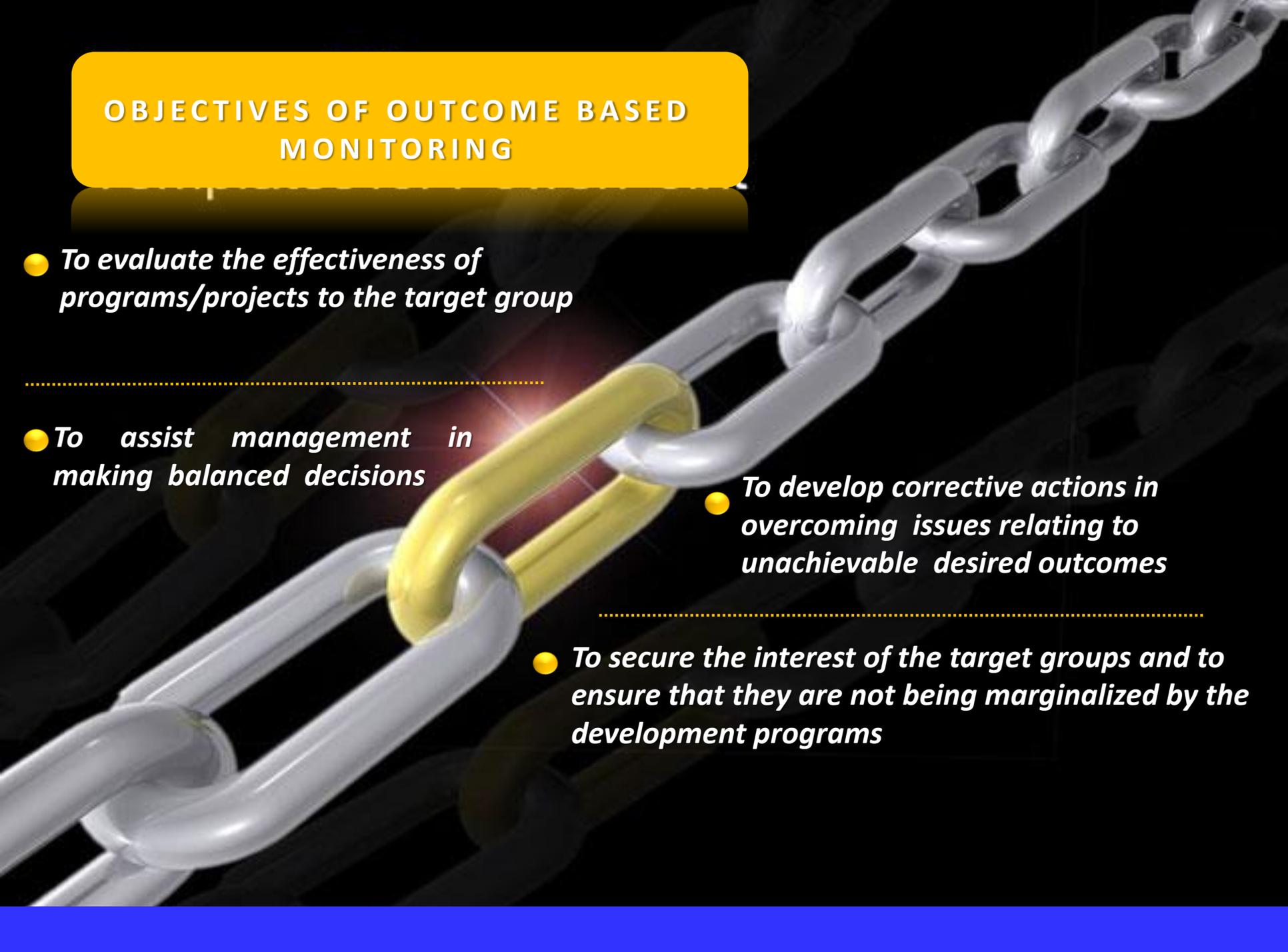
Tun Abdullah Badawi



“Emphasis – Outcome Not Output”

Dato Seri Najib Tun Razak



A close-up photograph of a metal chain against a dark background. One link in the center is highlighted in a bright yellow color, while the other links are a metallic silver. The chain is oriented diagonally from the bottom left towards the top right.

OBJECTIVES OF OUTCOME BASED MONITORING

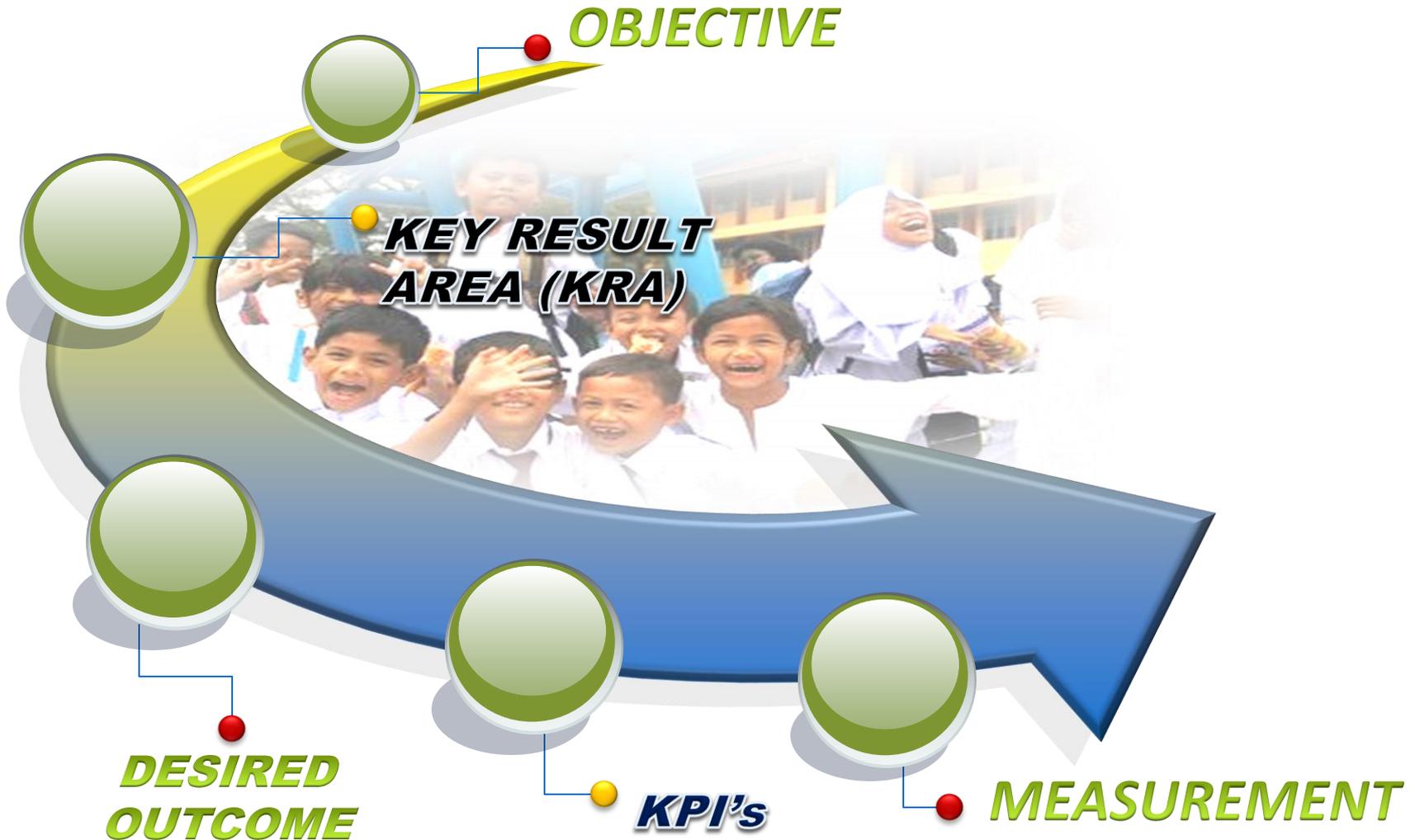
- *To evaluate the effectiveness of programs/projects to the target group*
-

- *To assist management in making balanced decisions*

- *To develop corrective actions in overcoming issues relating to unachievable desired outcomes*
-

- *To secure the interest of the target groups and to ensure that they are not being marginalized by the development programs*

Evaluation's Chain



Guideline Circular

24 August 2005:

Guideline On Development
Program Evaluation



Why Evaluation?

1

**STRATEGIC
TRANSFORMATION**

2

**SUSTAINABLE
DEVELOPMENT**

3

VALUE FOR MONEY

4

**STAKEHOLDER
EXPECTATION**

5

PUBLIC BENEFIT

6

**ACCOUNTABILITY &
INTEGRITY**

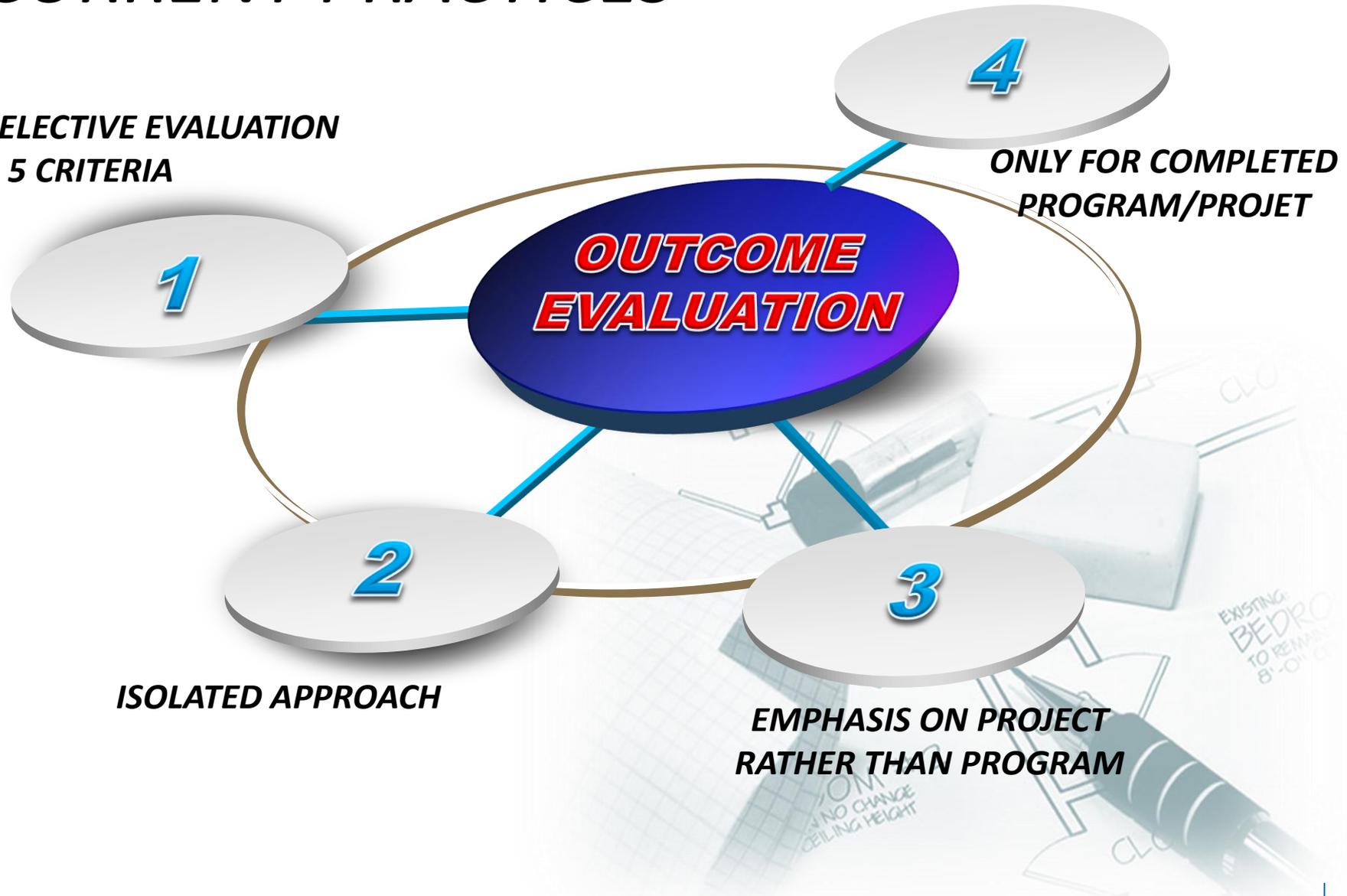
7

DELIVERY SYSTEM



CURRENT PRACTICES

SELECTIVE EVALUATION
– 5 CRITERIA



The Obstacles Of Evaluation



Lack Of Stakeholders Involvement

Incompetent Resources To Conduct Evaluation

Denial Syndrome – Lack Of Awareness

Time Consuming For Data Collection And Limited Man Power

Output Oriented– Financial And Physical Evaluation

Lack Of Enforcement

THE SHORTCOMINGS OF 9th MALAYSIA PLAN APPROACH

The present monitoring system was mainly focused on implementation and monitoring of physical projects (output oriented rather than outcomes based).

There were no explicit linkages between implementation levels and the higher level outcomes at the sectoral as well as national level.

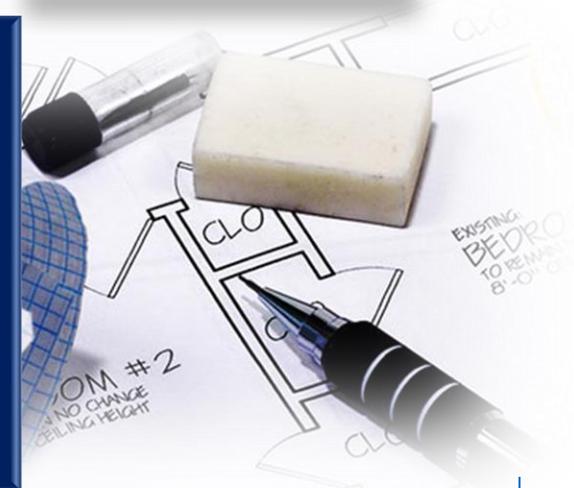
The focus was more on projects rather than on programs.

Redundant / duplication in efforts and functions

Unsynchronized planning

Lack of stakeholder engagement in M&E

Insufficient resources (money and manpower) for evaluation



TRANSFORMATION OF 10th MP

Integrated Performance Framework:

Integrated
Development
Planning

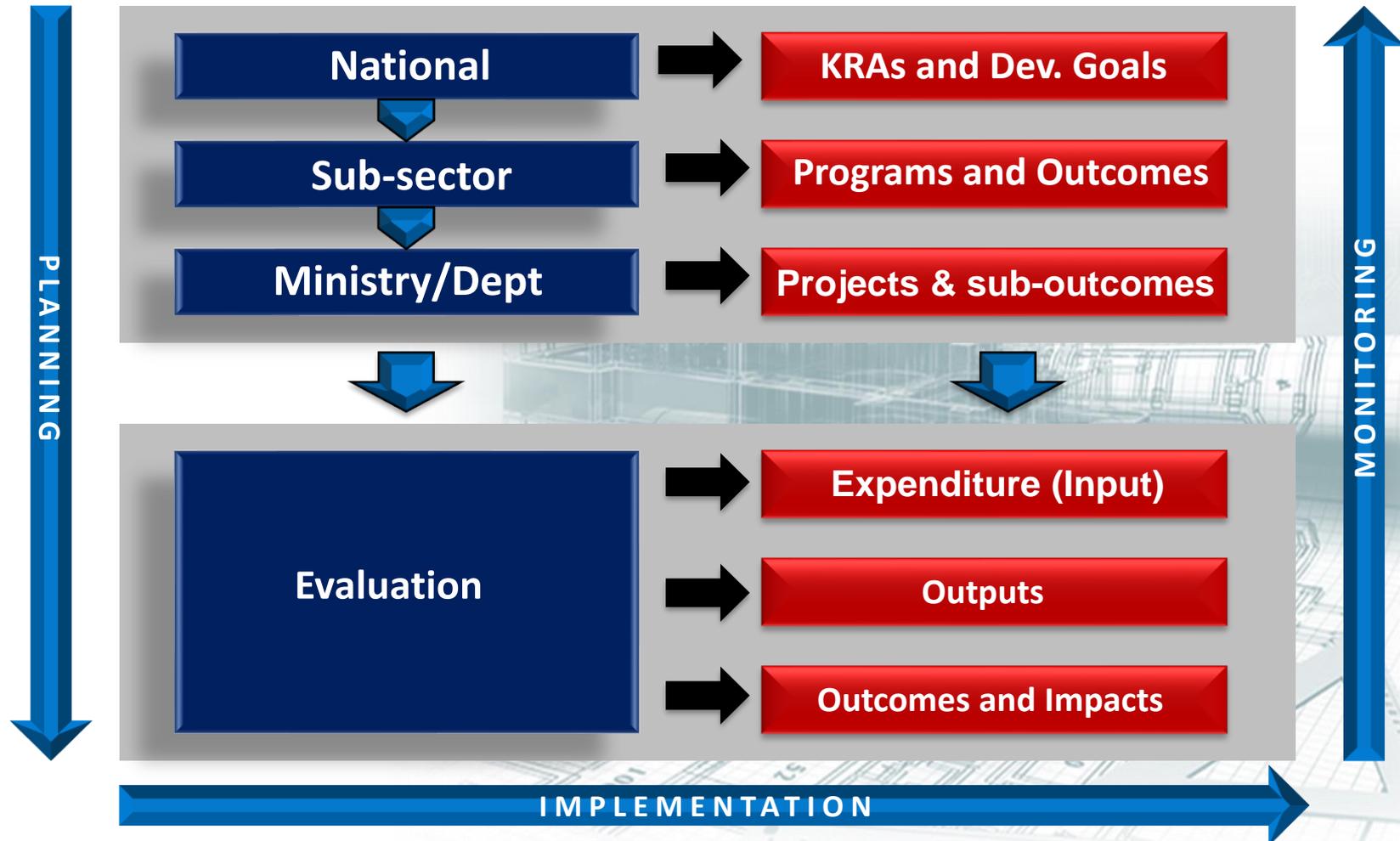
Results Based
Budgeting

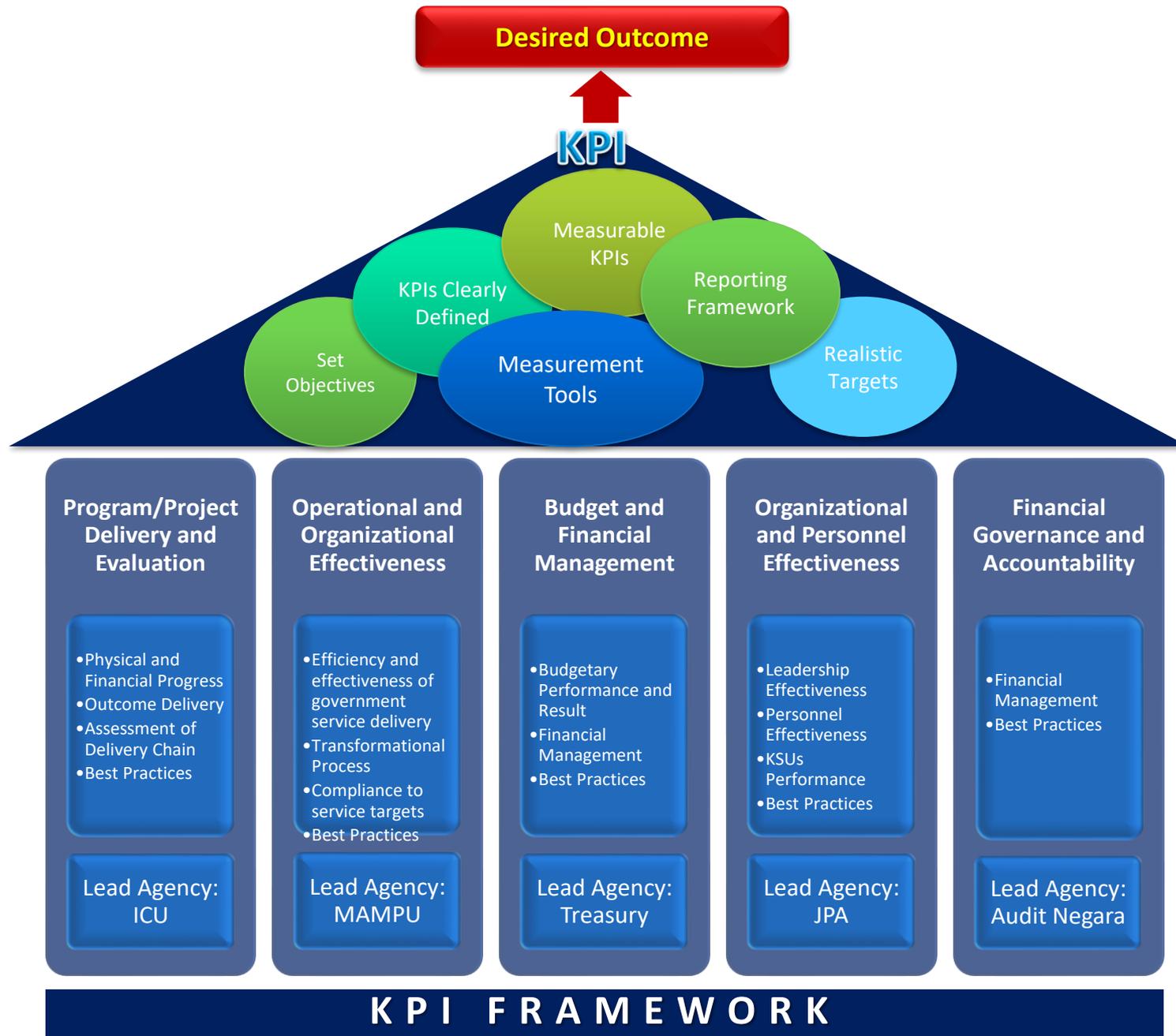
Results Based
M&E

Management
Information
System

Personnel
Performance
System

Monitoring For Results Framework

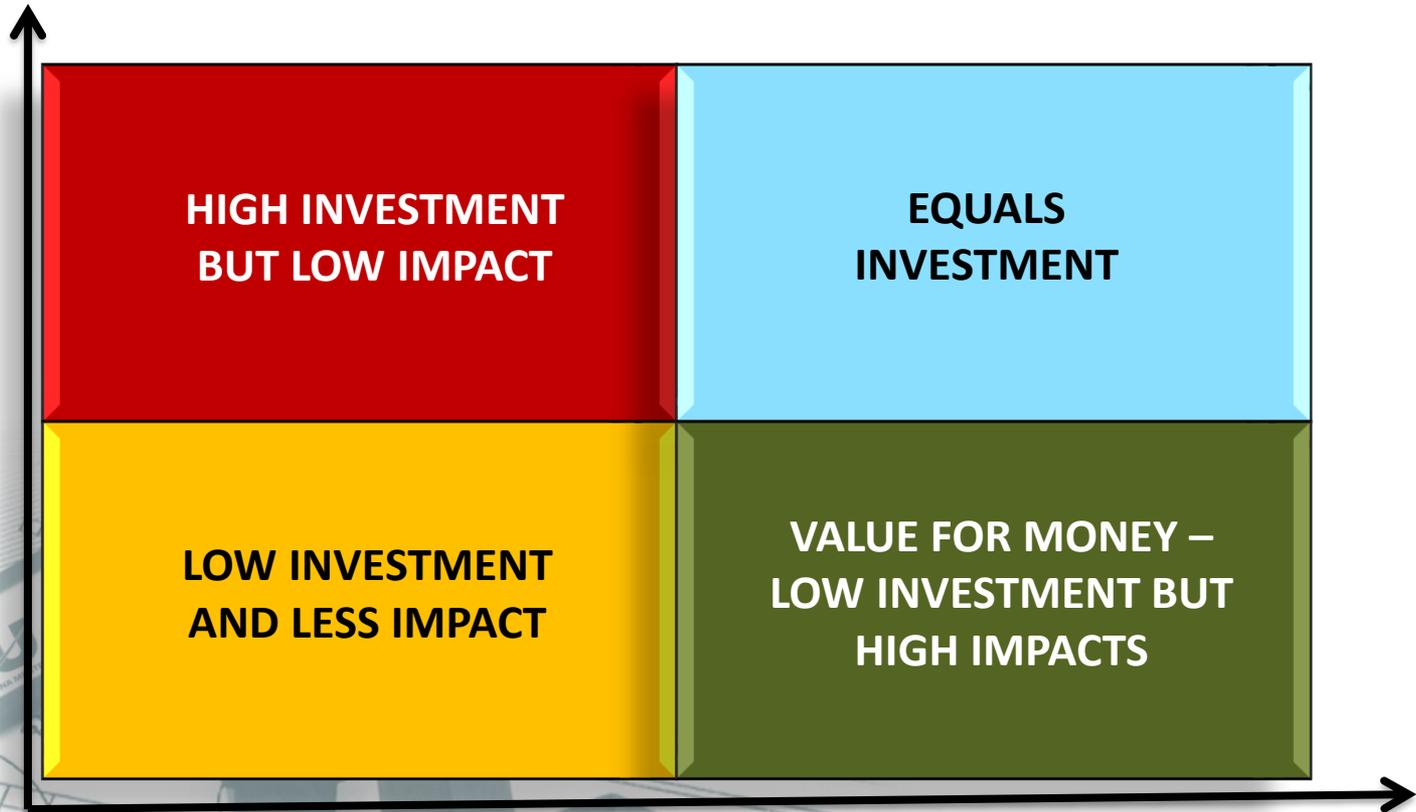




K P I F R A M E W O R K

OUTCOME'S WINDOW

COST



OUTCOME



Thank You



Implementation Coordination Unit
Prime Minister's Department
Putrajaya, Malaysia