

Government of the Netherlands Ministry of Foreign Affairs

Dutch Good Growth Fund

Investing in local SMEs



Challenges for SMEs in developing countries

- Financing gap, especially for entrepreneurs aiming to grow
- Specific financial products not available on the local market
- Coaching of entrepreneurs can be of added value to merely providing loans or equity
- Specific groups of entrepreneurs (women, young entrepreneurs, and entrepreneurs in fragile states) face these challenges more often



DGGF: a revolving fund

- 1. Dutch businesses that invest partner with local SMEs
- 2. Direct investment in local SMEs
- Objectives: development impact (e.g. jobs, productivity, financial sector development) <u>and</u> financial return

Investments Investments in Local SMEs in Dutch SMEs €175 mln

Post-2015 €370 mln Export by Dutch SMEs

- Innovative & additional to existing market offering:
 - Higher risk tolerance investing in vulnerable groups (female and young entrpreneurs, entrepreneurs in fragile states)
 - Corporate Social Responsibility requirements (ESG en tax)



DGGF supports the 'Missing Middle'

Corporates and multinationals

Large enterprises

Small and Medium Sized Enterprises (SMEs)

Microenterprises >\$10 Mio

\$2 - \$ 10 Mio

MISSING MIDDLE

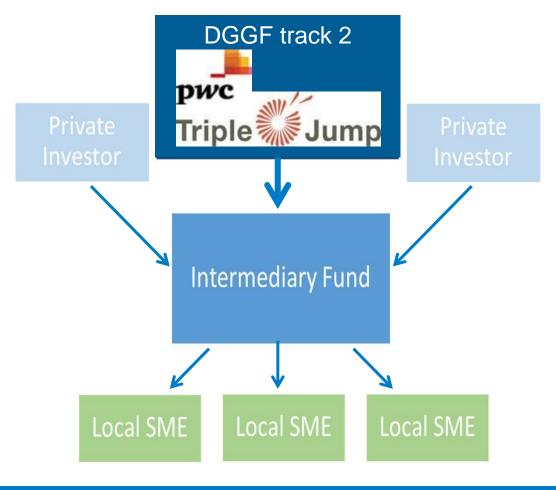
\$ 50K - \$ 2 Mio

\$ 1K - \$ 50K

The SME
financing gap



DGGF track 2: Fund-of-funds structure





DGGF track 2: Dedicated M&E function

- DGGF Impact Monitor: impact measurements on all IFs and SME investees, collected annually, e.g.
 - revenues
 - # employees
 - % young/female ownership
 - et cetera
- 7 external evaluations at IF level, commissioned by the track 2 implementers, including measurement of impact at SME and financial sector level
- 1 overall DGGF external evaluation 2014-2019, including some IF and country case studies



DGGF track 2: Rigorous evaluation, but...

- Aim: 7 IF evaluations, using rigorous methods, i.e.:
 - experimental or quasi-experimental methods, using baseline-endline and with-without comparisons; or
 - when the numbers do not allow for the above, in-depth case studies at SME level.
- Challenges:
 - new approach for impact investors, administrative burden deemed too great;
 - limits to data access;
 - methodological difficulties in forming proper control groups;
 - risk of short-termism due to pre-selected indicators.
- Result: pushing evaluation frontier outwards



