



# **ARAB REPUBLIC OF EGYPT**

## **MINISTRY OF INTERNATIONAL COOPERATION**

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**The Evolution of M&E Activities  
In the  
Ministry of International  
Cooperation**

# Early M&E Activities within the Ministry of International Cooperation

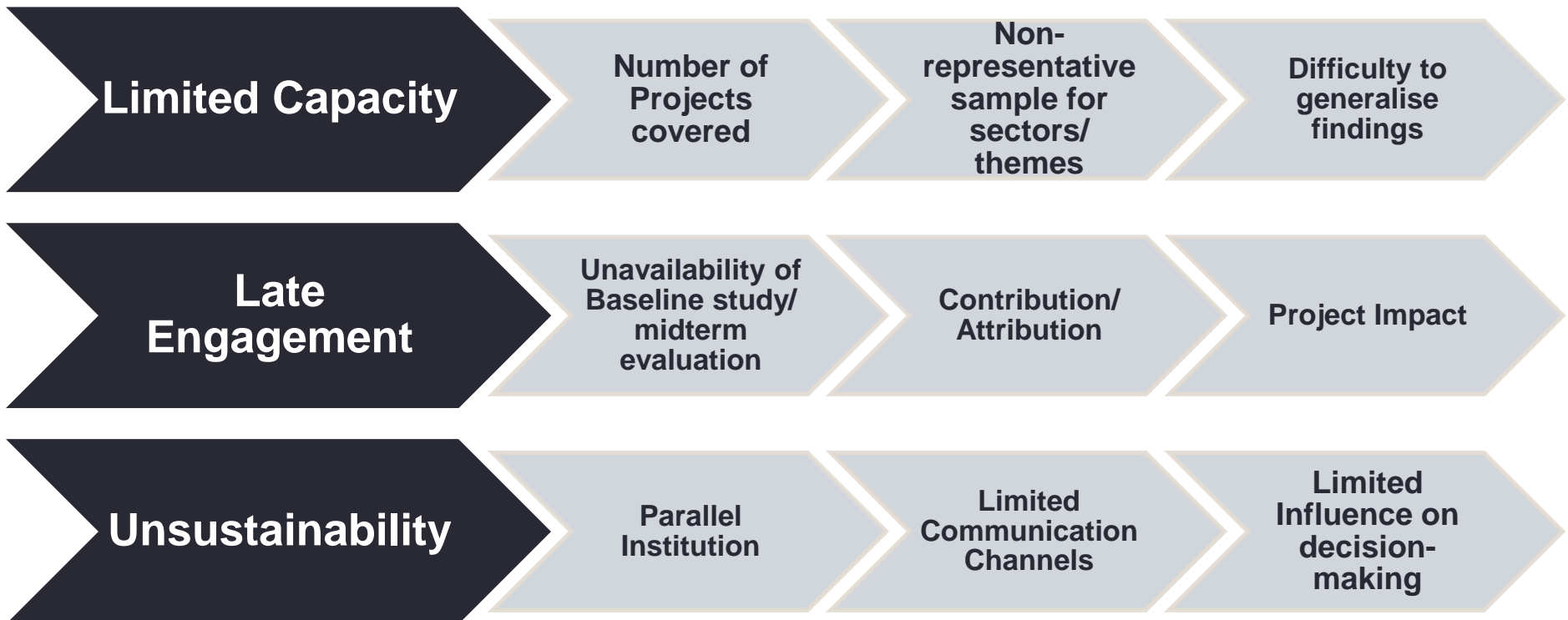
- Since the establishment of the Ministry of International Cooperation, Monitoring and Evaluation were viewed as core functions.
- Monitoring activities within the Ministry were mainly confined to monitoring disbursements of ODA funds.
- In 2003, the centre for Project Evaluation and Macroeconomic Analysis (PEMA) was inaugurated.
- The Center's mission was to support the Ministry's decision-making process through:
  - Evaluating a selection of foreign-funded projects annually.
  - Providing macro-economic analysis to support policy-making.

# The Need to Expand the Role of M&E

- The Centre for Project Evaluation and Macroeconomic Analysis (PEMA) continued to provide policy-makers with evaluation results to enhance the ODA management process.
- Many factors contributed to, and supported, the need to expand the scope of activities of PEMA and hence the operation of M&E.
  - I. Internal factors.  
(Within the Centre and the Ministry)
  - II. National Factors.  
(Public sector reforms)
  - III. International Factors.  
(Effective Development Cooperation)

# I. Internal Factors

- Limitations & Challenges related to the Centre's scope of activities and influence on the decision-making process in the Ministry.



## II. National Factors

- Over the past decade, the Government of Egypt (GoE) has pursued a gradual shift from traditional public administration, which focuses on inputs, to public management, which focuses on outputs and outcomes i.e Results-Based Management (RBM).
- The Government of Egypt's (GoE) thus embark on institutional reforms to enhance government operations.
- Clear and measurable performance indicators and results were introduced in the planning process.
- Effective monitoring and evaluation (M&E) systems were needed to ensure the effectiveness of national and foreign development endeavours.

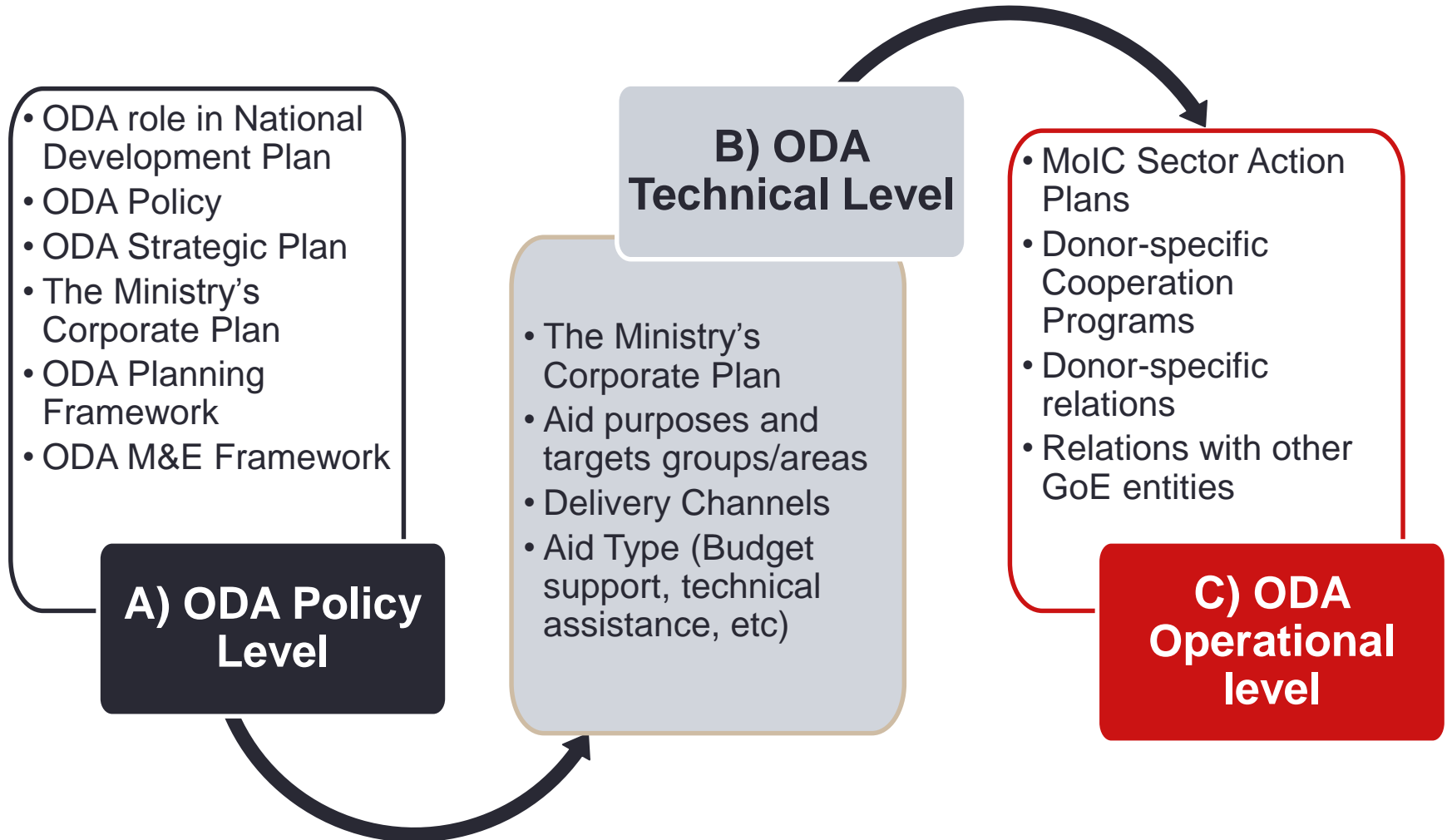
### III. International Factors

- The Paris Declaration on Aid-Effectiveness in 2005 highlighted Management for Development Results (MfDR) to be one of its guiding principles to enhance the effectiveness of development cooperation.
- Monitoring and Evaluation of development cooperation activities is a core function in MfDR.
- The principles of Paris Declaration were re-affirmed through the Accra Agenda for Action (AAA) in 2008, and the Busan Partnership for Effective Development Cooperation in 2011.
- The principles were also endorsed by Egypt in the Cairo Agenda for Action, where the Government of Egypt, represented by the Ministry of International Cooperation committed to enhance ODA management for effective development cooperation.

# Institutional Reforms in MoIC to enhance MfDR

- The aforementioned factors combined resulted in structural reforms within the Ministry of International Cooperation.
- The need to expand the role of monitoring and evaluation to improve ODA management was mandatory.
- The Centre for Project Evaluation and Macroeconomic Analysis (PEMA) was viewed as a national champion in technical evaluation.
- The Centre was, therefore, integrate within the institutional structure of MoIC.
- The objective of the integration was the development of a comprehensive M&E system to improve ODA planning and management.

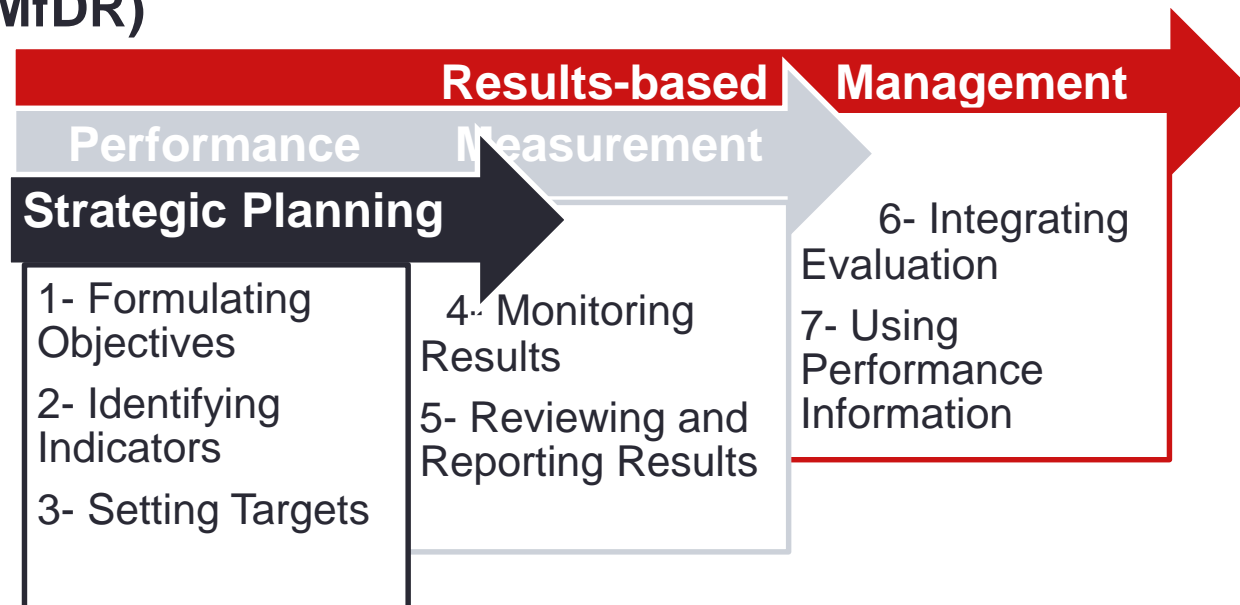
# ODA Management for Development Results (MfDR)



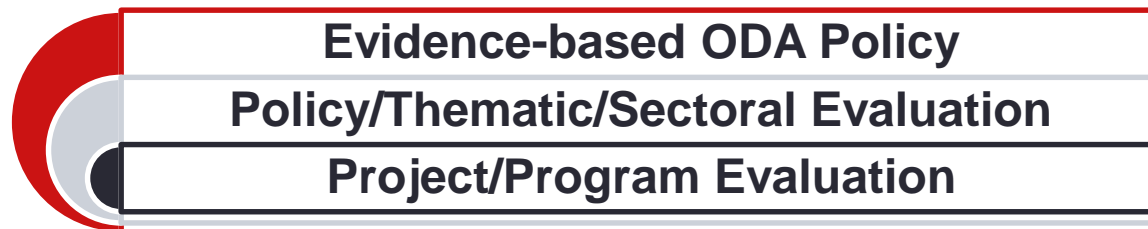


# ODA Management for Development Results (MfDR)

- **Integrated Functions of Management for Development Results (MfDR)**



- **Evidence-based ODA Policy**



# M&E Framework within the Ministry



# Country-Level Coordination

- MoIC created a system to coordinate with national development stakeholders.
- Sectoral committees were established within the Ministry to facilitate cooperation among different stakeholders in economic and social sectors.
- The committees track progress of all ODA funded development projects.
- Monitoring and Evaluation training and capacity building to involved parties in line-ministries is be provided.

**THANK YOU**