



*Empowered lives.
Resilient nations.*

EVALUATION FROM PROFESSIONALS UPHOLDING THE BEDROCKS OF ETHICS, INDEPENDENCE & CREDIBILITY TOWARDS EVALUATION FOR TRANSFORMATION

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The unspoken ... evaluation ethics

Evaluation
must

**hold the line
on many
fronts**

independent,
credible
promote
used

Evaluation delivers judgment about quality – it is often formally and informally contested

Strong (3Ps) policy, process & people (3Ps) are needed to remain ethical

The professionalization of evaluation is critical – needs credible methodology within a context of sound evaluation policy and leadership

...the bedrocks are contested

These **bedrocks** are not always **rocks** and get **redefined** in **operational context**

Ethical issues loom large in the evaluation process

Learning **versus** accountability rather than **and?** Internal or/and external objectives

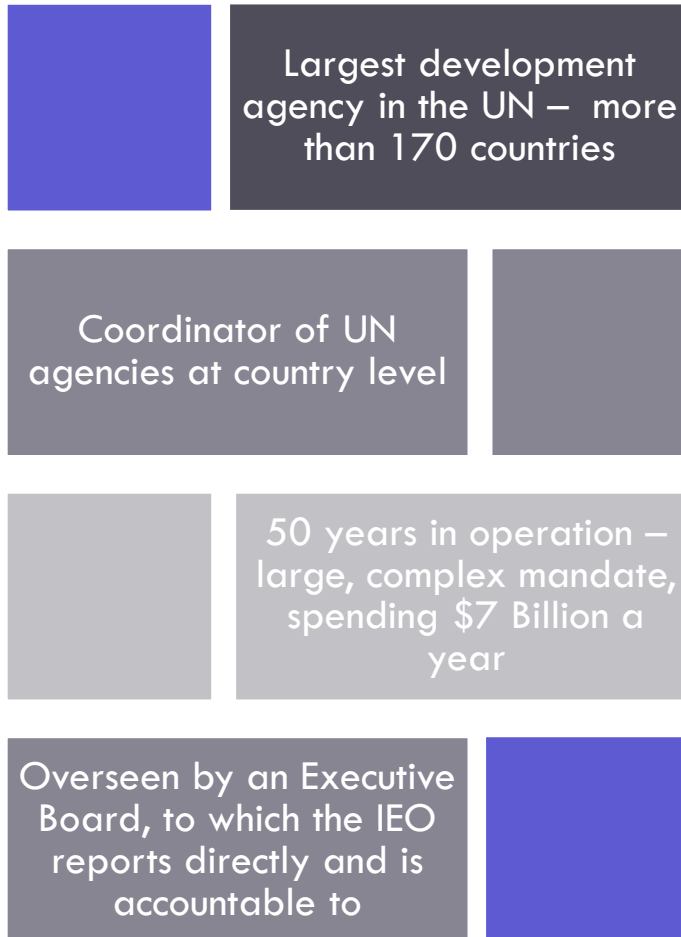
Loyalty arguments, power & process dynamics; evaluation must ascribe judgment about past to course correct

Outline



- A professional approach
- Role in the UN Evaluation Group (UNEG)
- Key outputs towards accountability and learning
- Global engagement

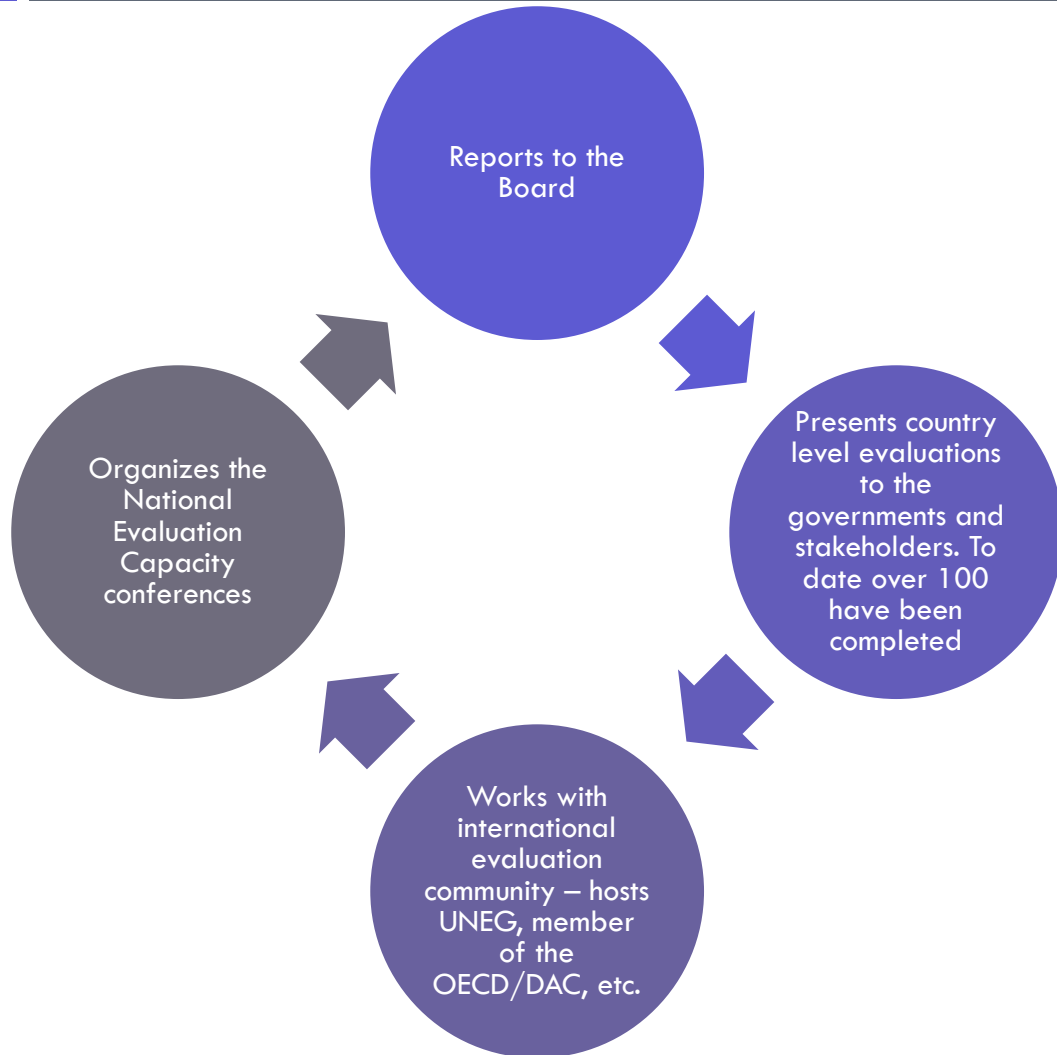
The UNDP & the UN



The Independent Evaluation Office



How it fits overarching the UNDP



Products from IEO

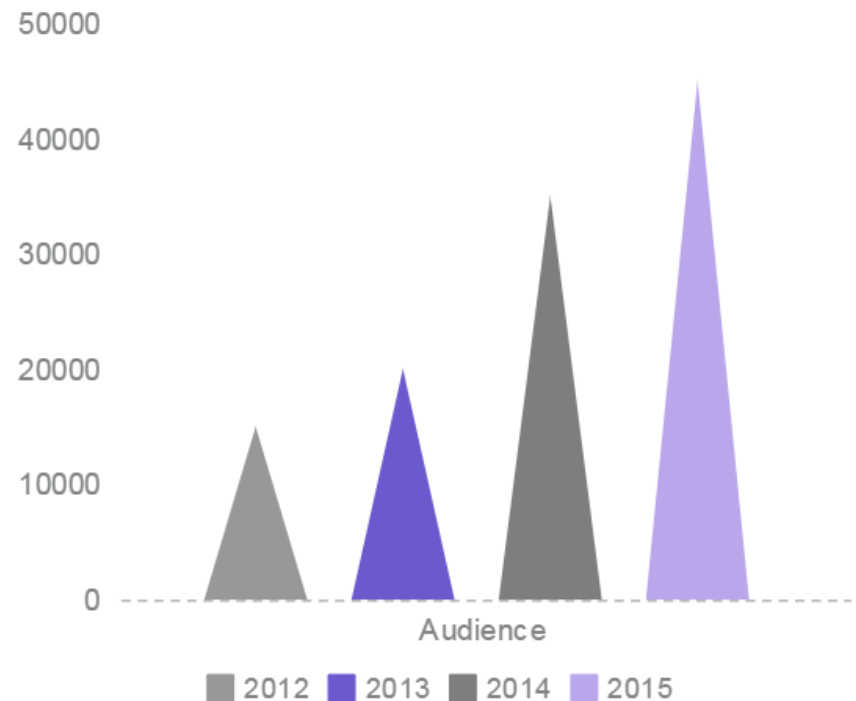
- Products
 - Evaluations: country-level, thematic, regional & global, joint and impact
 - National Evaluation Capacity proceedings
 - Annual report on evaluation
 - Summaries
 - Videos



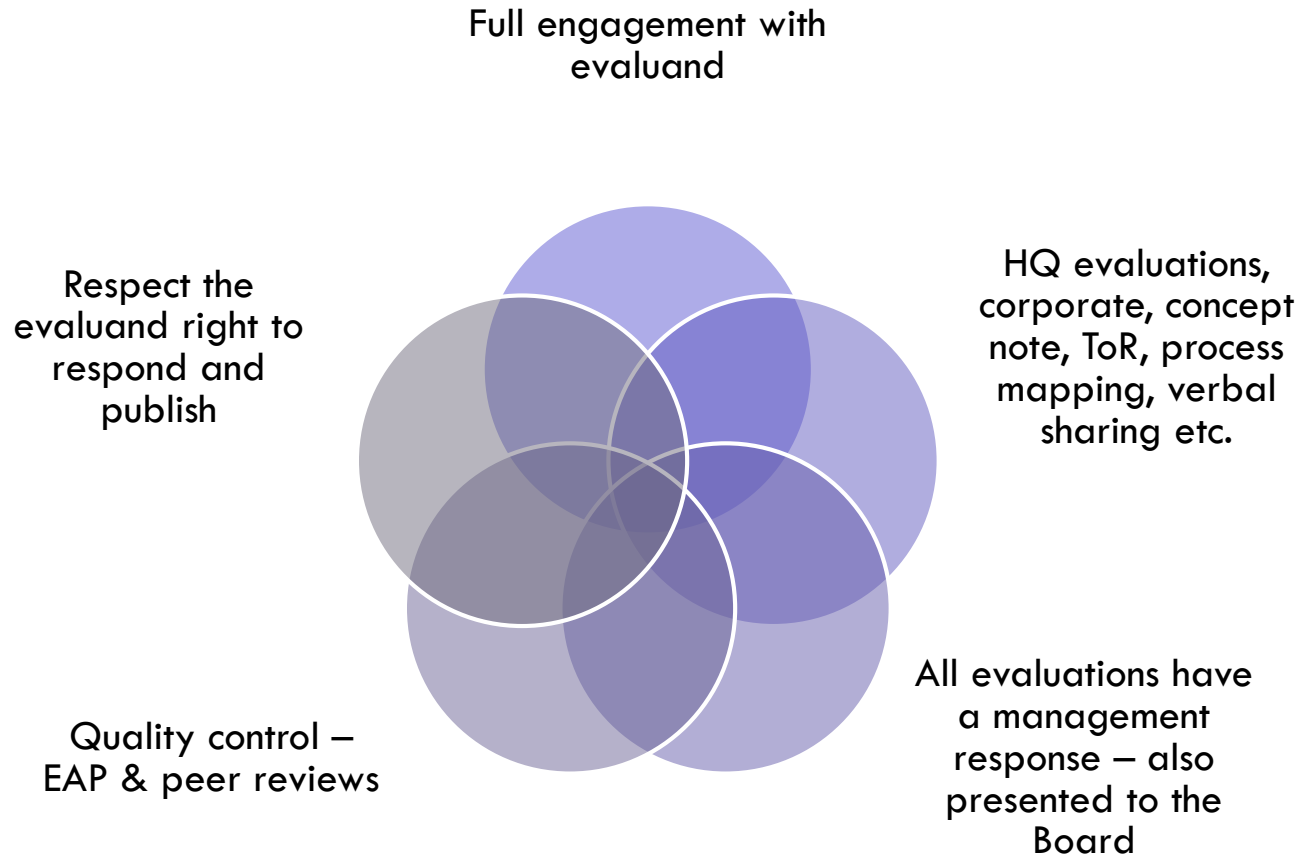
Dissemination Channels

- Dissemination channels
 - Website
 - Newsletters
 - Social media
 - Evaluation Resource Center
 - Stakeholder engagements
 - Conferences

Website audience rates 2012-2015



IEO Responsibilities and Obligations



IEO in UNEG

- Host UNEG Secretariat = an interagency professional network that brings together the evaluation units of the UN system and consists of 46 members
- Vice Chair of System-Wide Initiatives
- Norms and standards
- Peer Reviews
- Professionalization



Global engagement

- National Evaluation Capacities conferences
- Bangkok declaration
- Training at NEC
- Contributing to the SDGs and evaluation



Key outputs Accountability and learning

Accountability

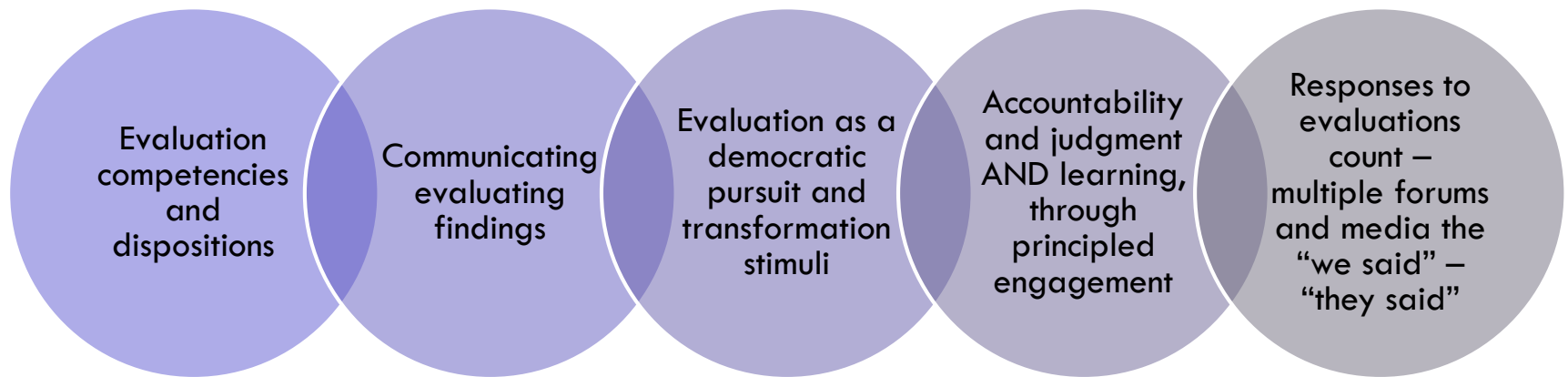
- Evaluations

Sharing knowledge


- NEC conferences, UNEG, presentations
- Evaluation products: publications, illustrated summaries, videos of evaluations, repository (ERC)

Both are attainable, and not exclusive


What does this mean for professionals



Your professionalization



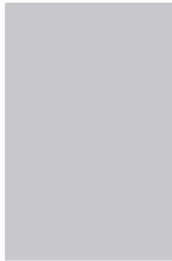
You have a chosen profession, and great responsibility to talk truth to power through expertise and constructive dialogue



Communication is not only the report – it must be used throughout the process



Humility necessary to know what you do and limitations



Independence is not isolation, but a principled position to gain access to and feedback without bias

Some messages

Your work is potentially transformational, certainly democratic & despite difficulty - a worthy pursuit

Ask who you serve – at an intermediate and ultimate level - internal or external

Learning is possible through accountability evaluation

Do not assume your assumptions are universal

Communities of practice like the IPDET family helps

Go forth and evaluate!

Thank you !



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